Outsmarting Smart Beta – Exploiting Factor Cyclicality

Presentation to Boston QWAFAFEW: Tuesday March 19, 2019



Defining Smart Beta...

when the industry cannot agree on a definition

"Smart Beta is simply about trying to identify good investment ideas that can be structured better. Smart beta strategies should be simple, low cost, transparent and systematic."

- Arnott & Kose (2014)

What is Dumb Beta?

Dumb Beta = Market Cap-Weighted Index Portfolio

Is Dumb Beta actually dumb?

- Not according to SPIVA, especially for taxable investors
- Dumb Beta is the Standard to Beat

Style and Size Indexes Before Smart Beta

Large Cap Value	Large Cap Core	Large Cap Growth
Mid Cap Value	Mid Cap Core	Mid Cap Growth
Small Cap Value	Small Cap Core	Small Cap Growth

Cyclicality and Leadership An Institutional Perspective

The Callan Periodic Table of Investment Returns (1998 - 2017)

1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
S&P 500	MSCI	Russell	Russell	Bloomberg	MSCI	MSCI	MSCI	MSCI	MSCI	Bloomberg	MSCI	Russell	Bloomberg	MSCI	Russell	S&P 500	S&P 500	Russell	MSCI
Growth	Emerging	2000 Value	2000 Value	Berclays	Emerging	Emerging	Emerging	Emerging	Emerging	Barclays	Emerging	2000	Barclays	Emerging	2000	Growth	Growth	2000 Value	Emerging
Contraction (Markets			Agg	Markets	Markets	Marketa	Markets	Markets	Agg	Markets	Growth	Agg	Markets					Markets
42.16%	66.84%	22.83%	14.02%	10.26%	55.82%	25.55%	34.00%	32.17%	39.38%	5.24%	78.51%	29.09%	7.84%	18.23%	43:30%	14.89%	5.52%	31.74%	37.28%
S&P 500	Russell	Bloomberg	Bloomberg	Bloomberg	Russell	Russell	MSCI	MSCI	MSCI	Bloomberg	Bloomberg	Russell	Bloomberg	Russell	Russell	S&P 500	S&P 500	Russell	S&P 500
	2000	Barclays	Barclays	Barclays	2000	2000 Value	World ex	World ex	World ex	Barclays	Barclays	2000	Barclays	2000 Value	2000			2000	Growth
10000000	Growth	Agg	Agg	High Yield	Growth	Land Land	USA	USA	USA	High Yield	High Yield	Constant of	High Yield	1.					
28.58%	43.09%	11.63%	8.43%	-1.37%	48.54%	22.25%	14.47%	25.71%	12.44%	-26.16%	58.21%	26.85%	4.98%	18.05%	38.82%	13.69%	1.38%	21.31%	27.44%
MSCI	S&P 500	S&P 500	Bloombarg	MSCI	Russell	MSCI	S&P 500	Russell	S&P 500	Russell	Russell	Russell	S&P 500	S&P 500	Russell	S&P 500	Bloomberg	S&P 500	MSCI
World ex	Growth	Value	Barclays	Emerging	2000	World ex	Value	2000 Value	Growth	2000 Value	2000	2000 Value	Growth	Value	2000 Value	Value	Barclays	Value	World ex
USA	and the second second		High Yield	Markets	- Contraction	USA	-	1000	disease.	2000	Growth	and the second	and the second		1.1.1.1.1.1	and the second	Agg	1000	USA
18.77%	28.24%	6.08%	5.28%	-6.16%	47.25%	20.38%	5.82%	23.48%	9.13%	-28.02%	34.47%	24.50%	4.65%	17.68%	34.52%	12.36%	0.55%	17.40%	24.21%
S&P 500	MSCI World ex	Russell	Russell	Russell	Russell	Russell	S&P 500	S&P 500	Russell	Russell	MSCI World ex	MSCI	S&P 500	MSCI World ex	S&P 500	Bloombarg	Russell	Bloomberg	Russell 2000
Value	USA USA	2000	2000	2000 Value	2000 Value	2000		Value	2000 Growth	2000	USA	Emerging Markets		USA	Growth	Barclays Agg	2000 Growth	Barclays High Yield	Growth
14.68%	27.92%	-3.02%	2.49%	-11.43%	46.03%	18.33%	4.91%	20.81%	7.05%	-33.79%	33.67%	18.88%	2.11%	16.41%	32.75%	5.97%	-1.38%	17.13%	22.17%
Bloomberg	Russell	Bloomberg	MSCI	MSCI	MSCI	S&P 500	Russell	Russell	Bloomberg	S&P 500	S&P 500	Bloomberg	S&P 500	Russell	S&P 500	Russell	MSCI	S&P 500	S&P 500
Barclays	2000	Barclays	Emerging	World ex	World ex	Value	2000 Value	2000	Barclays	Growth	Growth	Barclays	Value	2000	Ger 500	2000	World ex	Sar 500	Sar Suu
Agg	2000	High Yield	Markets	USA	USA	Value	2000 Value	2000	Agg	Growal	Gioman	High Yield	Valuo	2000		Growin	USA		
8.67%	21,26%	-5.86%	-2.61%	-15.80%	39.42%	15.71%	4.71%	18.37%	6.97%	-34.92%	31.57%	15.12%	-0.48%	16.35%	32.39%	5.60%	-3.04%	11.96%	21.83%
Bloomberg	S&P 500	S&P 500	Russell	Russell	S&P 500	Russell	Russell	S&P 500	S&P 500	S&P 500	Russell	S&P 500	Russell	S&P 500	S&P 500	Russell	S&P 500	Russell	S&P 500
Barclays	State of Contractory		2000	2000	Value	2000	2000		Contraction of the local sector		2000	Value	2000	Contractor Contractor of	Value	2000	Value	2000	Value
High Yield			Growth	and the second s		Growth							Growth	The Longe of				Growth	
1.87%	21.04%	-9.11%	-9.23%	-20.48%	31.79%	14.31%	4.55%	15.79%	5.49%	-37.00%	27.17%	15:10%	-2.91%	16.00%	31.99%	4.89%	-3.13%	11.32%	15.36%
Russoll	S&P 500	MSCI	S&P 500	S&P 500	Bloomberg	Bioomberg	Russell	Russell	S&P 500	Russell	S&P 500	S&P 500	Russell	Bloomberg	MSCI	Russell	Russell	MSCI	Russell
2000	Value	World ex	Value	Value	Barciaya	Barclays	2000	2000	Value	2000	1007010-0120-0020-0		2000	Barclays	World ex	2000 Value	2000	Emerging	2000
Growth		USA			High Yield	High Yield	Growth	Growth		Growth	Same			High Yield	USA			Marketa	Streetware -
1.23%	12.73%	-13.37%	-11.71%	-20.85%	28.97%	11.13%	4:15%	13.35%	1.99%	-38.54%	26.47%	15.06%	-4.18%	15.81%	21.02%	4.22%	-4.41%	11.1956	14.65%
Russell	Bloomberg	S&P 500	S&P 500	S&P 500	S&P 500	S&P 500	S&P 500	Bloomberg	Bloomberg	S&P 500	S&P 500	S&P 500	Russell	S&P 500	Bloomberg	Bloomberg	Bloomberg	S&P 500	Russell
2000	Barclays	Growth					Growth	Barclays	Barclays	Value	Value	Growth	2000 Value	Growth	Barclays	Barciays	Barclays	Growth	2000 Value
and the second	High Yield							High Yield	High Yield		and the second		million	14 mars	High Yield	High Yield	High Yield		and a second
-2.55%	2.39%	-22.08%	-11.89%	-22.10%	28.68%	10.88%	4.00%	11.85%	1.87%	-39.22%	21.17%	15.05%	-5.50%	14.61%	7.44%	2.45%	-4.47%	6.89%	7.84%
Russell	Bloomberg	Russell	S&P 500	S&P 500	S&P 500	S&P 500	Bloomberg	S&P 500	Russell	MSCI	Russell	MSCI	MSCI	Russell	Bloomberg	MSCI	Russell	MSCI	Bloomberg
2000 Value	Barclays	2000	Growth	Growth	Growth	Growth	Barclays	Growth	2000	World ex	2000 Value	World ex	World ex	2000	Barclays	Emerging	2000 Value	World ex	Barclays
	Agg	Growth	Same	Lange and	Constanting of the	- ALL DESCRIPTION OF	High Yield	and the second	Sec. Maria	USA	and the second	USA	USA	Growth	Agg	Markots	and the second	USA	High Yield
-6.45%	-0.83%	-22.43%	-12.73%	-23.59%	25.66%	6.13%	2.74%	11.01%	-1.57%	-43.56%	20.58%	8.95%	-12.21%	14.59%	-2.02%	-2.19%	-7.AT%	2.75%	7.50%
MSCI	Russell	MSCI	MSCI	Russell	Bloomberg	Bloomberg	Bloomberg	Bloomberg	Russell	MSCI	Bloomberg	Bloomberg	MSCI	Bloomberg	MSCI	MSCI	MSCI	Bloomberg	Bloomberg
Emerging Markets	2000 Value	Emerging Markets	World ex USA	2000 Growth	Barclays	Barclays	Barclays	Barclays	2000 Value	Emerging Markets	Barclays	Barclays	Emerging Markets	Barclays	Emerging Markets	World ex USA	Emerging Markets	Barclays	Barclays
	-1.49%		-21.40%	-30.25%	A99 4,10%	A09 4.34%	A00	A00 4.33%	0 704	-63.33%	Agg 5.93%	A00 6.54%	-18.42%	Agg		-4.32%		Agg 2.65%	Agg
-25.34%	-1243976	-30.71%	-21740%	-30.26%	4.10%	4.34%	2.43%	4533%	-9.78%	-03.33%	5.93%	0.54%	-10.42%	4.21%	-2.60%	C19374%	-14.92%	2.05%	3.54%

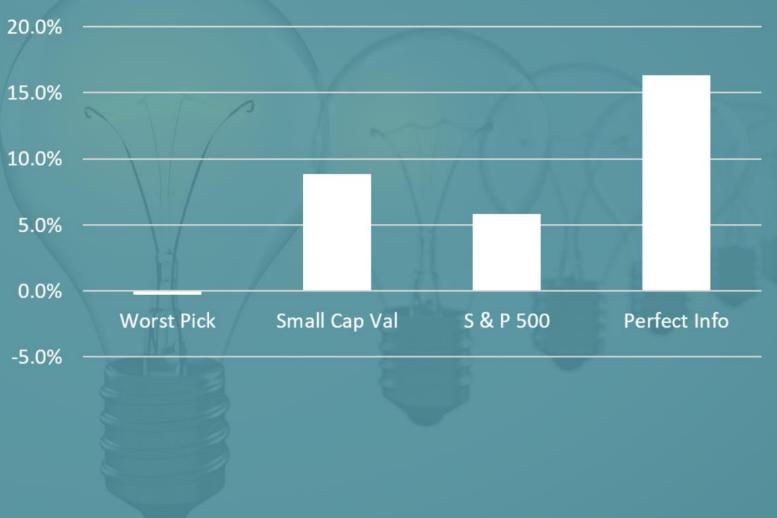
Style and Size: a 20-Year History

	Russell 2000 Value	Russell 2000 Growth	S&P 500 Value	S&P 500 Growth
Ann. Tot. Return	8.87%	5.45%	5.95%	5.52%
Std. Dev.	18.17%	23.54%	16.81%	19.86%
Sharpe Ratio	0.40	0.12	0.26	0.18
# Years Best	8	5	1	6
# Years Worst	8	4	2	6

Style and Size Cyclicality:

What if We Knew in Advance Which Would Perform Best on an Annual Basis?

Annualized Rates of Return



Some Experts Cringe "The industry and "Multifactor mo

some academics have muddied the waters by using 'beta' for ... factor loadings,"

Smart Beta?

"Multifactor models have additional factors (that) have their own regression slopes, which (are) additional betas. The additional betas are not alternative or smart."

-Fama

"I try to reserve the term 'beta' for sensitivity to the overall market. Using beta to mean other things can create confusion."

-French

-Sharpe

Smart Beta A Working Definition

"Smart beta is simply about trying to identify good investment ideas that can be structured better. Smart beta strategies should be simple, low cost, transparent and systematic." - Arnott and Kose (2014)

Taming the Factor Zoo



Different Ways of Measuring Smart Beta Factors

Value

- Book-to-Price
- Earnings-to-Price
- Sales-to-Price
- Cash Flow -to-Price
- Dividend Growth-to-Price
- Earnings Growth-to-Price
- Industry Relative Pricing Change

Quality

- Return on
 Equity
- Earnings
 Stability
- Dividend Growth Stability
- Balance Sheet
 Strength
- Financial Leverage

Size

- Market Cap
- Revenues
- Total Assets
- Absolute vs.
 Relative

Low Volatility

- Std. Deviation of Price
- Beta
- Covariance
 Contribution

Dividend

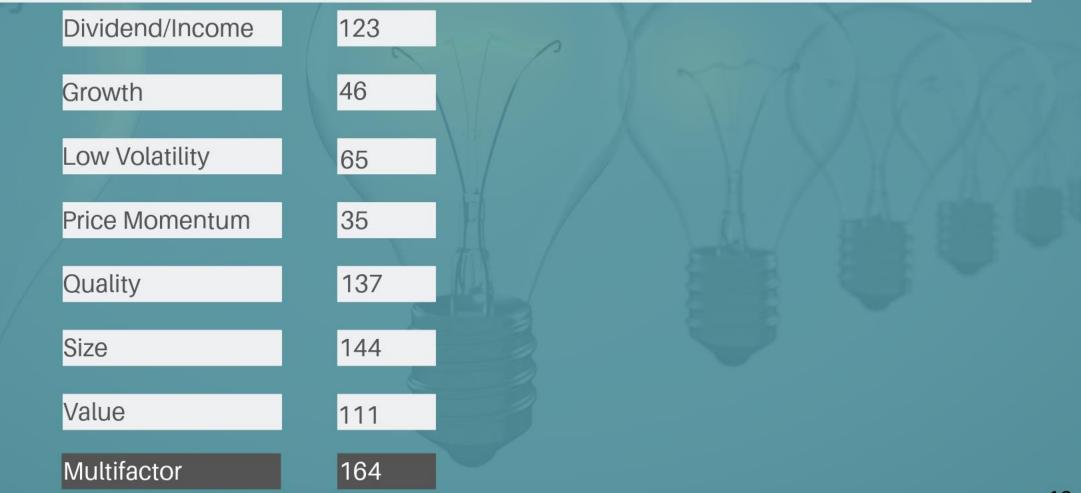
- Yield
- Growth
- Quality

Momentum

- Price
- Combo. of different moving averages

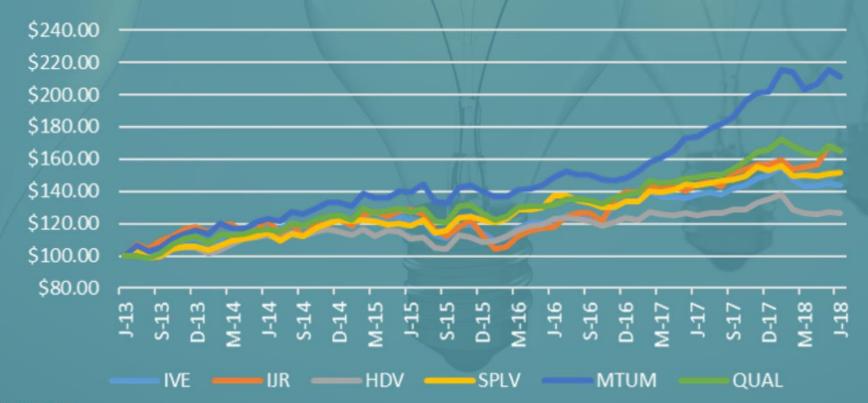
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Dominant Smart Beta Factors in the US-listed ETF Universe of 825



Single Factor ETFs – How Have They Performed

6 Smart-Beta ETFs Price-Only Growth of \$100 June 30, 2013 - June 30, 2018



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Smart Beta Factor Correlation Matrix

Factor	Quality	Value	Small Cap	Momentum	Low Vol	Div. Yield
Quality	1.00					
Value	0.52	1.00				
Small Cap	0.36	0.84	1.00			
Momentum	-0.09	-0.18	-0.21	1.00		
Low Vol	0.77	0.23	0.09	0.05	1.00	
Div. Yield	0.71	0.77	0.63	-0.22	0.62	1.00

• Momentum provides the most diversification with any other factor

• Small cap and value are the most highly correlated with each other

*January 1, 1991 - December 31, 2017 - Source: Invesco

How Should Factors Be Weighted in a Multifactor Portfolio?

• Equal Weighting

Static Formulaic Weighting

• Dynamic Weighting



Timing Smart Beta Factors

- Recent Studies: Smart Beta Factors CAN be timed
- Differences Between Timing Strategies
- Factor Categories vs. Factors (i.e., Variables)
- Simplicity vs. Accuracy Sacrificing Alpha for Marketability



An Early Application of Machine Learning Haugen 60-Factor Model Since 1996

- Dynamic weighting algorithms calibrated on 14,000 securities in 43 Countries
- Factors categories include: Value; Quality; Size; Low volatility; Dividend; Momentum
- Historical sensitivities to multiple methods of measuring each of the above factors plus selected macroeconomic time series are recalculated monthly
- Ranks companies by expecting returns which have a 2-3 month time horizon
- Signal data used by clients for long and short positions

How Can Constituents Be Weighted to Optimize Expected Returns?

Solution must be process-driven:

Projected Payoff for Factor #1 for All Stocks for the Coming Month

Each Stock's Current Exposure to Factor #1 #1's Contribution to Expected Return for Each Stock for the Coming Month

Top Decile vs. Bottom Decile Haugen Portfolios without Volatility Constraints

Growth of \$10,000 Invested YE 1997 - YE 2017



Haugen Unconstrained Top vs. Bottom Deciles: 1998 - 2007

	Haugen Top Decile	Haugen Bottom Decile	Russell 3000			
Annual Total Return	28.18%	-6.57%	7.72%			
Standard Deviation	42.18%	31.90%	17.12%			
Sharpe Ratio	0.63	-0.27	0.35			

Low-Vol Smart Beta Portfolio Index Testing Methodology

The methodology for the index is as follows:

- 1. Start with the top 2,000 stocks by market cap
- 2. Filter out stocks with a market capitalization of under \$300M
- 3. Filter out stocks with a closing price of under \$5
- 4. Assign a smart beta / low vol rank as follows
 - a. Sort the expected returns in descending order and assign a rank
 - b. Sort the volatility numbers in ascending order and assign a rank
 - c. Calculate the total rank:

SmartBetaLowVolRank = (ERRank * ERWeight) + (LowVolRank * LowVolWeight)

with ERWeight = 100% and LowVolRank = 25%

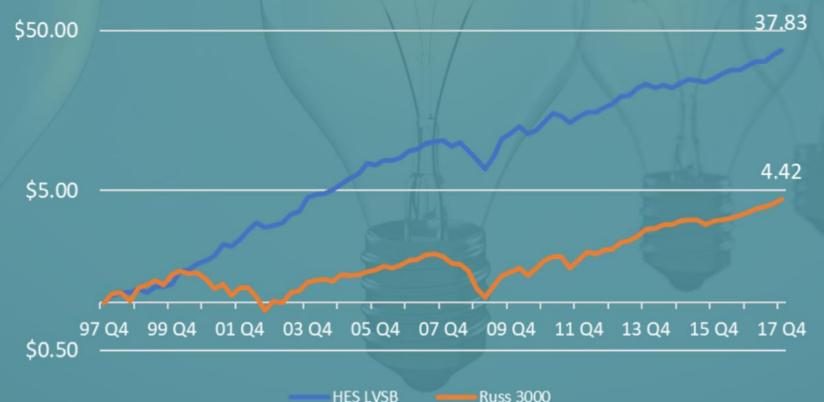
5. Take the top 50 (ie, lowest ranked) SmartBetaLowVolRanks to hold, equally weighted, in the portfolio. In the long portfolio, and the bottom 50 to hold equally weighted in the short portfolio.

Returns Table: 20-Year Comparison Dec. 31, 1997 – Dec. 31, 2017

	Haugen Low Vol Smart Beta Model	Russell 2000 Value	Russell 3000
Annualized Total Return	19.92%	8.87%	7.72%
Standard Deviation	15.42%	18.20%	17.12%
Sharpe Ratio	1.18	0.40	0.35

Haugen Equity Signals: Low Volatility Smart Beta Strategy





Key Research Findings

• "Dumb" Beta is far from dumb and provides the baseline

- Smart Beta factors are cyclical in nature
- There is both academic and empirical support that higher excess returns and Sharpe Ratios are attainable using dynamic factor weighting tied to detecting regime shifts in the stock markets
- The Haugen Model has applied this construct effectively since 1996





Thank You, Boston QWAFAFEW!

I truly appreciate your hospitality!

